**Letter of Motivation**

**Surat Motivasi**

INDONESIA DEANS' COURSE FOR PRIVATE HIGHER EDUCATION INSTITUTION (INADC-PHEI) 2018

**Please answer the following question on 2 to max. 3 pages.**

**1. What is the reason for your application for INADC-PHEI and which role do you think the course will play for your professional career?**

**2. Please describe the role of rector (director/head) and dean at your higher education institution (election procedure; duration of leadership; tasks and competencies).** In case you are already holding a rector/dean/director position, please specify since when you have been working.

**3. Please describe your current institutional challenge about human resource or finance management or research management.**

**4. As part of the training participants will work on individual reform project which will be realistically implemented in between the contact phases at the participants' home universities. the concept of the so-called "project action plan" will be introduced during the first workshop; define projects need to be submitted subsequent to part 1. As projects are often based on already existing or planned activities, we kindly ask you to describe first idea of such a project.** The topic shall be linked to one of the thematic areas of the course (e.g. human resource management, financial management, strategic management, entepreneurship and research management, quality assurance)

**Place, date \_\_\_\_\_\_\_\_\_\_,\_\_\_\_\_\_\_\_\_\_\_\_\_\_ \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**Name and Signature**